



Community By The Numbers

Discovering the Value of Open Source

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Defining Community

Upstream and Downstream

A Quick Primer

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- Upstream: Open source, community-driven, multi-organizational
- Downstream: Open source, commercial-driven, mono-organizational

A Word About Licenses: Nope

Important, But Not For This Conversation

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Licenses set up some of the rules of the road. But they don't change the value equation.

- Free Software: “Restrictive,” changes required to be pushed upstream
 - GPL, AGPL
- Open Source Software: “Permissive,” changes stay or go as desired
 - APL, MIT

Developer Value

Code! Code! Code!

The value starting point.

Measuring work is the clearest way of determining value.

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 - Time + Humans = Value
 - Tied to lines of code (SLOC)

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- Constructive Cost Model (COCOMO)
 - Time + Humans = Value
 - Tied to lines of code (SLOC)
- Linux kernel value:
 - 15.4 million lines of code
 - 4,977 years of effort
 - \$302,751,156

The Value of Services

Getting things done.

Upstream contributions give value to downstream product.

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- Ceph Bug Fixes (April 2016-April 2017)
 - 299 non-Red Hat submitters, 627 issues, 19.6 days median issue open time
 - \$2.92 million work value
 - \$9780/full-time submitter
 - \$2445/part-time submitter

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 - 107 Committers, 3 person-years
 - \$165,668 work value
- LibreOffice
 - 1,659 Committers, 2,763 person-years
 - \$168,061,850 work value

Business Value

Sales Value

Why Upstream Is Not a Sales Stealer

Problem: “Losing” downstream sales to upstream use.

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Problem: “Losing” downstream sales to upstream use.

- Establish frictionless hand-off from upstream to downstream
- Become thought leaders in community events
- Engage users earlier
- Community use as R&D

Marketing Value

Clearing the Confusion

Problem: Mixed messages between upstream and downstream

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- Simplify branding

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Problem: Mixed messages between upstream and downstream

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- Gather customer issues/fix data
- Use case stories
- Establish feature roadmaps

Avoid Unforced Errors

Things not to do.

Your community is a valuable asset, but don't treat them as a lead resource.

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Things not to do.

Your community is a valuable asset, but don't treat them as a lead resource.

- Don't track software user data.
- Don't run the hard sales pitch in community events.
- Don't ignore community contributions.

Earn Some Runs

Some positive plays to try.

Maintain a positive focus on the upstream, and it will reward you.

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Some positive plays to try.

Maintain a positive focus on the upstream, and it will reward you.

- Use soft leads from newsletters, community event attendance.
- Add upstream tracking in sales for win/loss analysis.
- Work with community contributions to build partnerships and new features.



THANK YOU



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youtube.com/user/RedHatVideos

The logo for Red Hat Summit, featuring the words "RED HAT" in a smaller font above "SUMMIT" in a larger font, both in white, set against a white speech bubble shape.

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**LEARN. NETWORK.
EXPERIENCE
OPEN SOURCE.**